

**SAN GORGONIO PASS WATER AGENCY**  
**1210 Beaumont Avenue, Beaumont, CA**  
**Board of Directors Meeting**  
**Agenda**  
**June 2, 2014 at 1:30 p.m.**

**1. Call to Order, Flag Salute and Roll Call**

**2. Adoption and Adjustment of Agenda**

**3. Public Comment**

Members of the public may address the Board at this time concerning items relating to any matter within the Agency's jurisdiction. To comment on specific agenda items, please complete a speaker's request form and hand it to the board secretary.

**4. Consent Calendar:**

If any board member requests that an item be removed from the Consent Calendar, it will be removed so that it may be acted upon separately.

A. Approval of the Minutes of the Regular Board Meeting, May 19, 2014\* (Page 2)

B. Approval of the Minutes of the Finance and Budget Workshop, May 27, 2014\* (Page 7)

C. Approval of the Finance and Budget Workshop Report, May 27, 2014\* (Page 10)

**5. Reports (Discussion and Possible Action)**

A. General Manager's Report

1. Operations Report

2. General Agency Updates

B. Directors' Reports

**6. New Business (Discussion and Possible Action)**

A. Discussion Regarding Special Workshop on Capacity Fee\* (Page 11)

B. Presentation on State Water Contractors Goals and Achievements\* (Page 12)

**7. Topics for Future Agendas**

**8. Announcements**

A. Beaumont Basin Watermaster Meeting, June 4, 2014 at 10:00 a.m.

- Beaumont Cherry Valley Water District Board Room

B. Engineering Workshop, June 9, 2014 at 1:30 p.m.

C. Regular Board Meeting, June 16, 2014 at 1:30 p.m.

D. Finance and Budget Workshop, June 23, 2014 at 1:30 p.m.

**9. Adjournment**

**Information included in Agenda Packet**

(1) Materials related to an item on this Agenda submitted to the Board of Directors after distribution of the agenda packet are available for public inspection in the Agency's office at 1210 Beaumont Avenue, Beaumont during normal business hours. (2) Pursuant to Government Code section 54957.5, non-exempt public records that relate to open session agenda items and are distributed to a majority of the Board less than seventy-two (72) hours prior to the meeting will be available for public inspection at the Agency's office, located at 1210 Beaumont Avenue, Beaumont, California 92223, during regular business hours. When practical, these public records will also be made available on the Agency's Internet Web site, accessible at: [www.sgpwa.com](http://www.sgpwa.com) (3) Any person with a disability who requires accommodation in order to participate in this meeting should telephone the Agency (951 845-2577) at least 48 hours prior to the meeting in order to make a request for a disability-related modification or accommodation.

**SAN GORGONIO PASS WATER AGENCY**  
**1210 Beaumont Avenue, Beaumont, California 92223**  
**Minutes of the**  
**Board of Directors Meeting**  
**May 19, 2014**

**Directors Present:** John Jeter, President  
Bill Dickson, Vice President  
Mary Ann Melleby, Treasurer  
Ron Duncan, Director  
Ray Morris, Director

**Directors Absent:** Ted Haring, Director  
Barbara Voigt, Director

**Staff Present:** Jeff Davis, General Manager  
Thomas Todd, Finance Manager  
Cheryle Rasmussen, Executive Assistant

1. **Call to Order, Flag Salute and Roll Call:** The meeting of the San Gorgonio Pass Water Agency Board of Directors was called to order by Board President John Jeter at 1:30 p.m., May 19, 2014 in the Agency Boardroom at 1210 Beaumont Avenue, Beaumont, California. Director Dickson led the Pledge of Allegiance to the flag. A quorum was present.
2. **Adoption and Adjustment of the Agenda:** The agenda was adopted as presented.
3. **Public Comment:** Jennifer Ares presented the Agency with the 2014 Inland Solar Challenge Solar Grid Sponsor Award. She thanked Directors Melleby and Dickson for their participation in judging the Public Service Announcements. Director Dickson commended Ms. Ares on the event. Director Melleby stated that she was very impressed by the students' PSA presentations. No other members of the public requested to speak at this time.
4. **Consent Calendar:**
  - A. Approval of the Minutes of the Regular Board Meeting, May 5, 2014
  - B. Approval of the Minutes of the Engineering Workshop, May 12, 2014

Director Dickson moved, seconded by Director Duncan to approve the consent calendar as presented. Motion passed 5-0, with Directors Haring and Voigt absent.

**5. Reports:**

**A. General Manager's Report:**

**(1) Operations Report:** General Manager Davis reported on the following: **SWP Deliveries:** Deliveries of SWP water resumed on May 12<sup>th</sup>. It is the intent of the Agency to deliver 10 cfs for the rest of the calendar year; totaling approximately 600 acre-feet per month. Carryover water for next year is estimated at 200 acre-feet.

**(2) Water Supply Update: Precipitation Review:** General Manager Davis referred the Board to material from the May 15, 2014 SWC Board meeting that was included in the agenda packet; the material summarized the current statewide water supply. As of May 15, 2014 the total amount of water in storage in Lake Oroville and San Luis Reservoir is 2.2 million acre-feet. The following information was recorded on May 14, 2014: Northern Sierra 8-Station Index - current daily precipitation is 28.5 inches. San Joaquin 5-Station Index - current daily precipitation is at 18.7 inches. California snow water content in northern California is 4% of average, central California is 8% of average, and southern California is 6 % of average. General Manager Davis also reviewed the current reservoir conditions. As of 05/13/2014 Lake Oroville is at 52% of capacity and 63% of historical average.

**(3) General Agency Updates:** **a) Water Conservation:** As a part of the Agency's continuing student water conservation education efforts the Inland Empire Resource Conservation District brought two elementary classes last Tuesday and two elementary classes Thursday, consisting of 4<sup>th</sup> and 5<sup>th</sup> graders, to the Agency's water-efficient demonstration garden. This was a pilot program for students to learn more about water conservation and to have direct contact with a drought tolerant garden. There were three different stations for the children to participate in. The continuance of this program will be discussed at the May 27<sup>th</sup> Finance and Budget Workshop during the 2014-2015 General Fund budget review. **b) SWP 1. Contract Extension:** There is one more contract extension session scheduled for June, at which time the contract will undergo edit review. The Agreement in Principal will be brought formally to the Board for approval in the near future. **2. SWP Exchanges:** State Water Project Analysis Office (SWPAO) staff has processed an increased number of water exchanges this year; this is due to the increased number of contractors who are experiencing low water supplies. **3. Yuba Accord:** In 2008, the Board approved Agency participation in the Yuba Accord Dry Year Water Purchase program to augment our Table A allotment each year. The Yuba Accord expires next year. Negotiations have taken place and the end result is that the contract will be extended. The Yuba Accord agreement will be presented to the Board for consideration sometime in the fall. **4. Drought Issues:** The Department of Water Resources has been busy over the past two months on drought related issues. Now that drought issues have settled down DWR is back to focusing on day-to-day issues. **5. BDCP:** Cost allocation (how contractors will pay for the tunnels) negotiations are progressing. General Manager Davis informed the Board that he will be briefed on the negotiations in July. He stated that he will be able to provide details (costs and benefits) in the latter part of the summer or early fall. He also stated that interim financing (selling of bonds) will be required. The current funding (\$240 million) is projected to last until June 2015, but may run out earlier. DWR has in the past sold commercial paper in similar situations. SWC is working on a plan to sell bonds without the assistance of DWR, which would be a cost savings. **6. Water Bond Issues:** There are now only six bonds under consideration. The range on these bills are between \$6.8 to 10.6 billion. Of the six, Assemblyman Rendon's \$8 billion bill (AB 2686) seems to have the most traction. Senator Hueso withdrew his \$9.4 billion bill (SB 1250) before the hearing and is to bring it back to the committee. Several groundwater bills are being drafted in the legislature and will likely be discussed later on this year. Governor Brown's May revised budget included an additional \$142 million for drought related expenses, half of which is for additional firefighting. **7. Regional Water Conservation Drought Education:** The Board had tabled this issue at a previous board meeting, citing that more information was needed. This initiative is being led by San Bernardino Municipal Water District and they are now moving forward and have committed over \$150,000; other water districts have also committed funding. The

Agency was recently contacted to participate with the funding. General Manager Davis stated that he will approach SGPRWA (which the Agency is a member) to inquire if they would be interested funding the program, as alliance members have shown interest in being involved in conservation efforts. **8. Cap and Trade:** Due to revenues from the buying of the allowances, DWR will be receiving \$10 million from those revenues to use towards energy efficiency projects. **9. Board Member Update:** General Manager Davis provided an update on Director Haring's health status. **10. Director Melleby** commented on the IERCD elementary school (4<sup>th</sup> & 5<sup>th</sup> graders) tour of the Agency's water conservation garden that she attended during Thursday's session. She stated that Director Haring has worked diligently to have school children tour the Agency's garden and that he and the Board would be pleased to know that the children were very engaged with the program. The students broke out in three different round-robin groups. One group was given a brochure to tour the garden with and was asked to identify various plants. Another group had fun playing on a water conservation board game. The third group participated in a water audit, discussing how much water is used at home.

**Directors Reports: (1) Director Melleby** gave an in-depth report on the ACWA Conference that was held in Monterey from May 6<sup>th</sup> - 9<sup>th</sup>. Director Melleby reported on the following sessions that she attended:

- ✓ Communication Committee – Californians Don't Waste
- ✓ Opening Breakfast – Pat Mulroy was the keynote speaker. Paul Jones (G.M. of Eastern Water District) was the recipient of the Water Leadership Award.
- ✓ Communication Committee – Drought Message...How to make the message make sense.
- ✓ Luncheon – Kim Marotta (Director of Sustainability-MillerCoors) was the keynote speaker. Ms. Marotta's spoke on Water Conservation at MillerCoors bottling plants.
- ✓ Town Hall – Ripple Effects of Drought
- ✓ Statewide Issue Forum – Financing Public Benefits
- ✓ Region 9 – Surviving the Shakes...Earthquake Preparedness
- ✓ Luncheon – Surface and Groundwater Storage, presented by Lester Snow and Dr. Maurice Hall
- ✓ Region 9 – Twelve Committee Reports (Director Melleby sits on the Region 9 Board. She informed the Board that ACWA has implemented its own Ground Water Sustainability Recommendations. These same recommendations are being utilized by the governor's office).
- ✓ Regions 8, 9, and 10 – Upcoming tour of the Carlsbad desalination plant will take place sometime in September. More information will be provided at a later date.
- ✓ Kathy Tieg (V.P. of ACWA) – Women in Water

Director Melleby also reported on the BCVWD Board meeting that she attended on May 14; she attended the Beaumont Chamber of Commerce Legislative Committee, and lastly the Solar Challenge. **(2) President Jeter** reported on the ACWA/JPIA meeting that he attended at the ACWA Spring Conference. He informed the Board that the Workers' Compensation rate remains at the same rate. President Jeter stated that the 2013-2014 Ad Hoc Committee for the General Manager's Performance Evaluation is

hereby dissolved. President Jeter appointed the following directors to the 2014-2015 Ad Hoc Committee for the General Manager's Performance Evaluation:

- Vice President Dickson – Chair
- Director Melleby
- Director Voigt

3) **Director Duncan** reported on the Ag Day that he attended at the Pomona Fairgrounds on May 14-15; four thousand fourth and fifth graders were in attendance. Presentations included farming, water conservation, beekeeping, and livestock. Director Duncan informed the Board that Senator Mike Morrell has appointed him to an advisory task force. Lastly, the Cabazon Water District Board meeting has been canceled. 4) **Director Morris** informed the Board that he has been reappointed to the Municipal Advisory Council by the Riverside County Board of Supervisors.

## 6. New Business: (Discussion and Possible Action)

**A. Consideration of Proposal by Taussig & Associates for Capacity Fee Nexus Study:** A staff report and a copy of the Scope of Work and Project Budget were included in the agenda packet. General Manager Davis stated that in 2010 the Agency hired Taussig & Associates to do a nexus study for a capacity fee. The study was adopted but the fee was not implemented; the nexus study now needs to be updated. The purpose of this proposed Board action is to authorize staff to contract with Taussig & Associates to revise and update the study at a cost not to exceed \$40,000, based on the scope that is identified in the proposal. After discussion, Director Dickson made a motion, seconded by Director Morris authorizing staff to sign an agreement with David Taussig & Associates, in order to develop a revised and updated capacity fee nexus study, for a cost not to exceed \$40,000. Motion carried unopposed 5-0, with Directors Haring and Voigt absent.

**B. Consideration of Proposal by CV Strategies for Capacity Fee Education Outreach:** A copy of a Capacity Fee Education Outreach proposal from CV Strategies dated May 8, 2014 was included in the agenda packet. General Manager Davis stated that in the past staff had done a number of presentations to organizations and the public on why a capacity fee is necessary and that growth needs to pay its fair share for the increase on water demands. It is apparent that there is still not a complete understanding on why the Agency needs to adopt a capacity fee based on comments and misinformation from others. Due to the lack of manpower and resources General Manager Davis recommended hiring a strategic communications firm to help relay the message that this area will most certainly run out of water if we are not proactive in purchasing water now for future use. CV Strategies is a firm that is quite knowledgeable with the water industry. CV Strategies submitted a proposal to provide support services for an education outreach program for the proposed capacity fee at an estimated cost of \$37,500.00. General Manager Davis reviewed the contract with the Board. After discussion, Director Melleby made a motion, seconded by Director Duncan to authorize staff to sign an agreement with CV Strategies for a cost not to exceed \$25,000. Motion passed unopposed 5-0, with Directors Haring and Voigt absent.

**C. Consideration of Authorizing Payment for Candidates Statement:** A staff report was included in the agenda packet. Director Morris made a motion, seconded by Director Duncan to disallow paying for the candidate's statement. Motion passed unopposed 5-0, with Directors Haring and Voigt absent.

7. **Topics for Future Agendas:** No topics for future agendas were requested.
8. **Announcements:** *President Jeter reviewed the following announcements:*
  - A. The office will be closed Monday, May 26, 2014 in observance of Memorial Day
  - B. Finance and Budget Workshop, Tuesday, May 27, 2014 at 1:30 p.m.
  - C. San Gorgonio Pass Regional Water Alliance – Technical Committee Meeting, May 28, 2014 at 4:00 p.m. – Banning City Hall Conference Room
  - D. San Gorgonio Pass Regional Water Alliance Meeting May 28, 2014 at 6:00 p.m. – Banning City Council Chambers
  - E. Regular Board Meeting, June 2, 2014 at 1:30 p.m.
9. **Adjournment:** President Jeter adjourned the meeting at 2:50 p.m.

**DRAFT – SUBJECT TO BOARD APPROVAL**

---

Jeffrey W. Davis, Secretary of the Board  
cmr

**SAN GORGONIO PASS WATER AGENCY**  
**1210 Beaumont Avenue**  
**Beaumont, California 92223**  
**Minutes of the**  
**Board Finance and Budget Workshop**  
**May 27, 2014**

**Directors Present:** John Jeter, President  
Bill Dickson, Vice President  
Ron Duncan, Director  
Ray Morris, Director  
Barbara Voigt, Director

**Directors Absent:** Mary Ann Melleby, Treasurer  
Ted Haring, Director

**Staff and Consultants Present:**  
Jeff Davis, General Manager  
Tom Todd, Jr., Finance Manager

1. **Call to Order, Flag Salute and Roll Call:** The Finance and Budget workshop of the San Gorgonio Pass Water Agency Board of Directors was called to order by President John Jeter at 1:30 p.m., May 27, 2014, in the Agency Conference Room at 1210 Beaumont Avenue, Beaumont, California. President Jeter led the Pledge of Allegiance to the flag. A quorum was present.
2. **Adoption and Adjustment of Agenda:** The agenda was adopted as published.
3. **Public Comment:** Luwana Ryan of Cherry Valley made some comments about the proposed road closures that are scheduled to take place during the construction of the Beaumont Avenue Recharge Facility pipeline.
4. **New Business:**  
*President Jeter turned the meeting over to Director Voigt, Chair of the Finance & Budget Committee.*
  - A. Ratification of Paid Invoices and Monthly Payroll for the Month of April, 2014 by Reviewing Check History Reports in Detail: After review and discussion, a motion was made by Director Morris, seconded by Director Duncan, to recommend that the Board ratify paid monthly invoices of \$379,531.16 and payroll of \$31,832.56 for the month of April, 2014, for a combined total of \$411,363.72. The motion passed 5 in favor, no opposed, with Directors Haring and Melleby absent.
  - B. Review and Consideration of Pending Legal Invoices for April, 2014: After review and discussion, a motion was made by Director Dickson, seconded by Director Duncan, to recommend that the Board approve payment of the pending legal

invoices for April, 2014. The motion passed 5 in favor, no opposed, with Directors Haring and Melleby absent.

- C. Review of April, 2014 Bank Reconciliation: After review and discussion, a motion was made by Director Dickson, seconded by Director Duncan, to acknowledge receipt of the Wells Fargo bank reconciliation for April, 2014 as presented. The motion passed 5 in favor, no opposed, with Directors Haring and Melleby absent.
  - D. Review of Budget Report for April, 2014: After review and discussion, a motion was made by Director Duncan, seconded by Director Dickson, to acknowledge receipt of the Budget Report for April, 2014 as presented. The motion passed 5 in favor, no opposed, with Directors Haring and Melleby absent.
  - E. Review of Proposed General Fund Budget for FY 2014-15: General Manager Jeff Davis introduced this topic by explaining that the budget could be unbalanced, and pointed out the two major factors, General Fund tax revenue, and the variable nature of the cost of purchased water. He went on to explain that information received after the Finance and Budget agenda was published makes it possible to adjust tax revenue upward to make up most of the potential short-fall. He highlighted specific items on each page. The general consensus of the Board was that the budget was acceptable as presented. The budget will be modified with the latest financial information available, and presented again for review at the next Finance and Budget workshop scheduled for June 23, 2014.
  - F. Discussion of Attorney's Attendance at Board Meetings: Director Dickson made a comment suggesting the Agency ask our legal counsel to attend all Board meetings. A few other comments were made. It was the consensus of the Board to bring this topic back for further discussion at the next Finance and Budget workshop, when all the Board members could be present.
  - G. Presentation Regarding BDCP Interim Financing: General Manager Davis began the presentation by reviewing the current status of the planning effort for the Bay-Delta Conservation Plan. He explained the need for further financing before construction bonds could be sold, and briefly explained why the State Water Contractors are interested in helping in this process. He also answered some general questions about the progress of the Plan.
- 5. Announcements:** Director Voigt reviewed the following announcements:
- A. San Geronio Pass Regional Water Alliance – Technical Committee Meeting, May 28, 2014 at 4:00 p.m. at Banning City Hall Conference Room.
  - B. San Geronio Pass Regional Water Alliance, May 28, 2014 at 4:00 p.m. at Banning City Council Chambers.
  - C. Regular Board Meeting, June 2, 2014 at 1:30 p.m.
  - D. Engineering Workshop, June 9, 2014 at 1:30 p.m.
  - E. Regular Board Meeting, June 16, 2014 at 1:30 p.m.



- 6. Adjournment:** The Finance and Budget workshop of the San Geronio Pass Water Agency Board of Directors was adjourned at 2:37 p.m.

Draft - Not Approved

---

Jeffrey W. Davis, Secretary of the Board

## Finance and Budget Workshop Report

From Director Barbara Voigt, Chair of the Finance and Budget Committee

The Finance and Budget Workshop was held on May 27, 2014. The following recommendations were made:

1. The Board ratify payment of Invoices of \$379,531.16 and Payroll of \$31,832.56 as detailed in the Bank Register Report for Accounts Payable and the Bank Register Report for Payroll for April, 2014 for a combined total of \$411,363.72.

2. The Board authorize payment of the following vendor's amounts:

Best, Best & Krieger LLP	\$11,379.54
--------------------------	-------------

3. The Board acknowledge receipt of the following:

A. Wells Fargo bank reconciliation for April, 2014

B. Budget Report for April, 2014

## **MEMORANDUM**

---

**TO:** Board of Directors

**FROM:** General Manager

**RE:** Public Workshop on Proposed Capacity Fee

**DATE:** June 4, 2014

**Summary:**

The Agency has hired a consultant to prepare a capacity fee nexus study. In preparation for developing this study and the resulting fee, staff feels that a public workshop at the beginning of the process would provide maximum opportunity for public input into the process.

**Background:**

**Detailed Report:**

**Fiscal Impact:**

**Relationship to Strategic Plan:**

**Recommendation:**

Staff recommends that the Board set a special capacity fee workshop sometime in June and invite all stakeholders, including retail water agencies, land use planning agencies, the BIA, and other interested parties.

# State Water Contractors 2013-14 Accomplishment 2014-15 Objectives

STATE WATER CONTRACTORS BOARD  
MAY 15, 2014



## Agenda

- Overview of Major Accomplishments and Revised Objectives by Group
  - Four Major Groups:
    1. Business Practices
    2. Energy Resources
    3. Infrastructure Reliability
    4. Water Supply

## Business Practices Accomplishments

### FY 2013-14

1. Provided Caucus Support during Contract Extension Negotiations Concluded on March 6, 2014
2. Developed BDCP/DHCCP SWP Cost Allocation Model with Standardized Costs and Assumptions
3. Supported MWD's Contract Extension Forecasting Model Development and Workshops
4. Provided Minimum Cost Data and Analysis to Facilitate Contractors' Negotiations with DWR Regarding the Operations and Maintenance of Specific Facilities
5. Developed Financial Risk Matrix for Current Outstanding Audit Findings

## Business Practices Objectives

### ■ FY 2014-15

- No Prior Year Financial Objectives Dropped
- Changes to Financial Objective Descriptions
  - Contract Amendment Focus Shifts from Negotiations to Implementation and Development of Billing and Reporting
  - Davis Dolwig Act Funding Shifted to Lower Priority
  - Job Costing Shifted to Highest Priority

## Energy Resources Accomplishments

- FY 2013-14
  1. SWP Received \$10 million Appropriation for Cap and Trade Auction Proceedings with Additional \$10 Million Next FY
  2. Transition from Reid Gardner Powerplant
    - \$50 Million Refund for Paying Project Debt
    - Environmental Liability Contained
  3. National Marine Fisheries Service Rejected Oroville Habitat Expansion Plan

## Energy Resources Objectives

- FY 2014-15
  1. Develop Joint DWR/SWC Strategic Plan for Priority Objectives
  2. Analyze First Year of Lodi Energy Center Operations to Assess Role of Gas Fired Technology in Power Portfolio
  3. Apply Knowledge of Factors Driving Volatility and Higher Costs to Focus Activities

## Infrastructure Reliability Accomplishments

### ■ FY 2013-14

1. Hyatt Turbine Unit availability increased from 1 1/3 units available in May 2013 to 6 currently available
2. Thermalito Value Engineering Completed that Shows Economical to Rebuild Plant
3. DWR Completed a Formal O&M Strategic Plan – Major Step Towards Capital Improvement Program
4. Oroville River Valve Interim Plan Being Implemented and Long Term Refurbishment Being Scheduled

## Infrastructure Reliability Objectives

### ■ FY 2014-15

1. Add Objective for “Prioritization of Large Maintenance Project” to Address Operational Needs
2. Drop “Dos Amigos Plant Subsidence”
3. Priority Dropped from Highest to High for:
  - Motor/Generator Refurbishments
  - Thermalito Plant Post-Fire Rebuild

## Water Supply Reliability Accomplishments

### ■ FY 2013-14

1. Drought Coordination Effort
2. BDCP Environmental Documentation Released December 13, 2013
3. Monterey Amendment EIR Court Decision Favorable, with exception of Kern Water Bank
4. Settlement with Sacramento Regional County Sanitation District on Discharges

## Water Supply Reliability Objectives

### ■ FY 2014-15

#### Objectives Dropped:

- SWP Reliability Report

#### Objectives Revised:

- SWRCB Activities (Broadened from WQCP)
- OCAP Compliance (Broadened from Habitat)
- Wastewater Discharge Issues (Broadened from SRCSD Discharge Focus)
- Delta Plan (Shift to Delta Plan EIR Litigation)



# Water Supply Reliability Objectives (Cont)

FY 2014-15

## New Objectives:

- Coordinated Operations Agreement
- Water Management Contract Amendment
- Water Operations Evaluation
- Yuba Accord Extension
- Collaborative Adaptive Management Team

### State Water Project Objectives for FY 2014-15 May 2014

	Objective	Description	Priority	SWC Assignment
Energy Operations	Strategic SWP Power and Transmission Plan	Coordinate DWR's development of a near-term and long-term resource plan	●	Haines
	Near-term Risk Management	Coordinate with DWR on power resource, transmission, staffing and State energy policy issues	●	Haines
	Greenhouse Gas/Renewables Policy	Work with DWR on appropriate greenhouse gas and renewables policies that reflect SWP utility characteristics and rate concerns	○	Haines
	FERC Resource Settlement	Advocate a culture related to obtaining new license for the Crocker complex consistent with the Settlement agreement. Initiate a forum for dialogue as needed with SWP facilities	○	Haines
	Defend SWP against Energy Liabilities and Claims	Assure proper legal representation for potential litigation	○	Haines
	Communications System Upgrade	Track cost program schedule on the communications upgrade work	●	Chapman
	Motor Generator Reliability	New motor core, rewinds, and pump casing reconditioning. Long-term task in several of SWP plants	○	Chapman
	Crocker Dam River Valves	Testing and modification of river valves and appurtenant devices to enable regular use by DWR as required for normal SWP operations	●	Chapman
	Sisk Dam Seismic Stability & Dam Raise Study	Work with the USBR and DWR in the review of the new seismic stability analysis and potential remedial actions for the embankment. Also participate in the USBR's Project Alternative & Risk study for a selected dam raise	●	Chapman
	Protective Relay Replacements	Replace unit protective relays in the 16 major SWP pumping/power plants, the selected protection schemes. Improve training and documentation of relay settings and schematics	○	Chapman
Infrastructure	Edmondson Pump Replacement/Relub	Track performance/efficiency of four new units. Work with DWR in the value engineering process to select action	○	Chapman
	Control System Upgrade	Implement the control system upgrade	○	Chapman
	North Bay Aqueduct Alternate Intake	Initial Environmental work and preliminary design work for new intake facility for the NBA	○	Chapman
	Aqueduct Substructure Repairs	Determine the impacts of subsidence to SWP operations, work with DWR to prioritize the repairs and assure repairs sources are appropriately distributed between the CWP and SWP Conveyance	○	Chapman
	Valve Rehabilitation/Replacement	Replace or rehabilitate major valves at Crocker, Hyatt, Edmondson and Warner Plants	○	Chapman
	Capital Improvement Program	Work with DWR as they further develop and utilize the new strategic planning and project prioritization process to gauge overall financial impact on that agency	○	Chapman
	Prioritization of Large Maintenance Projects	Review and discuss with DWR the SWP operational availability goals and the corresponding prioritization of large maintenance projects	○	Chapman
	Platts Dam Remediation of seismic deficiency	Track cost/progress schedule on alteration construction to address seismic stability deficiencies	○	Chapman
	East Branch Extension Phase 2	Construction of the second phase of the East Branch Extension	○	Chapman
	Overall SWP Sustainability	Work with DWR's new program to evaluate long-term sustainability of SWP including emergency response measure and planning	○	Chapman
Business Processes	Hyatt Unit 1, 3, 5 new runners, bearings, TSV relub	Track implementation progress, cost, and operation impact for the installation of new runners and bearings to units 1, 3, 5 to address excessive downtime and bearing failure. In addition to the refurbishments of the turbine shaft valves	●	Chapman
	Thermalto Plant Package rebuild	Track the progress, cost, and operation impact for the rebuilding of the Thermalto plant	○	Chapman
	Contract Amendment/Extension	Coordinate with DWR on developing ability to provide 36-year or longer bonding and cost assignment period for SWP capital charges, including funding and financing options for a new conveyance facility. Coordinate with DWR to develop billing and accounting system to implement Finance 2.0	●	Ramsay/Lightle
	Cash and Financing Oversight	Work with DWR to finalize the Project Cost and Debt Service Reconciliation, and determine options for Habitat Restoration funding	●	Ramsay/Lightle
	Job Costing Oversight (Actual Costs)	Provide oversight over DWR's actual expenditures compared to estimated costs	●	Ramsay/Lightle
	Future Capital Projects and Capital Financing Oversight	Develop a process to track, plan and prioritize all existing and foreseeable capital projects which are funded by the SWP	○	Ramsay/Lightle
	Cost Recovery/Settlement of Charges Oversight (Estimated Costs)	Provide oversight over DWR's estimated costs and recovery of those costs through review of the future project cost projections, the Rate Water Charge calculation, and Rate Management Cycle review	○	Ramsay/Lightle
Financial Audit and Disputes Oversight	Work with Contractors and DWR to identify and resolve existing and potential project issues	○	Ramsay/Lightle	
Debt-Costing Act Funding	Work with Contractors and DWR to obtain credits for past restoration costs	○	Ramsay/Lightle	